ABLGroup



2024 Q4 results

26 February 2025



Disclaimer

- This Presentation has been produced by ABL Group ASA (the "Company" or "ABL Group") solely for use at the presentation to investors and other stake holders and may not be reproduced or redistributed, in whole or in part, to any other person. This presentation is strictly confidential, has not been reviewed or registered with any public authority or stock exchange, and may not be reproduced or redistributed, in whole or in part, to any other person. To the best of the knowledge of the Company, the information contained in this Presentation is in all material respect in accordance with the facts as of the date hereof, and contains no material omissions likely to affect its importance. However, no representation or warranty (express or implied) is made as to, and no reliance should be placed on, any information, including projections, estimates, targets and opinions, contained herein, and no liability whatsoever is accepted as to any errors, omissions or misstatements contained herein, and, accordingly, neither the Company nor any of its subsidiary companies or any such person's officers or employees accepts any liability whatsoever arising directly or indirectly from the use of this Presentation. This Presentation contains information obtained from third parties. Such information has been accurately reproduced and, as far as the Company is aware and able to ascertain from the information published by that third party, no facts have been omitted that would render the reproduced information to be inaccurate or misleading.
- This Presentation contains certain forward-looking statements relating to the business, financial performance and results of the Company and/or the industry in which it operates. Forward-looking statements concern future circumstances and results and other statements that are not historical facts, sometimes identified by the words "believes", expects", "predicts", "inredicts", "projects", "plans", "estimates", "aims", "foresees", "anticipates", "targets", and similar expressions. The forward-looking statements contained in this Presentation, including assumptions, opinions and views of the Company or cited from third party sources are solely opinions and forecasts which are subject to risks, uncertainties and other factors that may cause actual events to differ materially from any anticipated development. None of the Company or any of its parent or subsidiary undertakings or any such person's officers or employees provides any assurance that the assumptions underlying such forward-looking statements are free from errors nor does any of them accept any responsibility for the future accuracy of the opinions expressed in this Presentation or the actual occurrence of the forecasted developments. The Company assumes no obligation, except as required by law, to update any forward-looking statements or to conform these forward-looking statements to our actual results.
- AN INVESTMENT IN THE COMPANY INVOLVES RISK, AND SEVERAL FACTORS COULD CAUSE THE ACTUAL RESULTS, PERFORMANCE OR ACHIEVEMENTS OF THE COMPANY TO BE MATERIALLY DIFFERENT FROM ANY FUTURE RESULTS, PERFORMANCE OR ACHIEVEMENTS THAT MAY BE EXPRESSED OR IMPLIED BY STATEMENTS AND INFORMATION IN THIS PRESENTATION, INCLUDING, AMONG OTHERS, RISKS OR UNCERTAINTIES ASSOCIATED WITH THE COMPANY'S BUSINESS, SEGMENTS, DEVELOPMENT, GROWTH MANAGEMENT, FINANCING, MARKET ACCEPTANCE AND RELATIONS WITH CUSTOMERS, AND, MORE GENERALLY, GENERAL ECONOMIC AND BUSINESS CONDITIONS, CHANGES IN DOMESTIC AND FOREIGN LAWS AND REGULATIONS, TAXES, CHANGES IN COMPETITION AND PRICING ENVIRONMENTS. FLUCTUATIONS IN CURRENCY EXCHANGE RATES AND INTEREST RATES AND OTHER FACTORS.
- SHOULD ONE OR MORE OF THESE RISKS OR UNCERTAINTIES MATERIALISE, OR SHOULD UNDERLYING ASSUMPTIONS PROVE INCORRECT, ACTUAL RESULTS MAY
 VARY MATERIALLY FROM THOSE DESCRIBED IN THIS PRESENTATION. THE COMPANY DOES NOT INTEND, AND DOES NOT ASSUME ANY OBLIGATION, TO UPDATE OR
 CORRECT THE INFORMATION INCLUDED IN THIS PRESENTATION.
- By attending or receiving this Presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that
 you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the Company's business. This Presentation does not
 constitute an offer to sell or a solicitation of an offer to buy any securities in any jurisdiction to any person to whom it is unlawful to make such an offer or solicitation in such jurisdiction.



Q4 2024 Highlights

- Revenue of USD 85.9m, up 27% compared to Q4 2023 (USD 67.7m)
 - Growth from acquisition of Ross Offshore¹ contributing USD 16.8m revenue
 - OWC experienced lower activity level because of a reduction in demand in the offshore wind market
- Adjusted EBIT of USD 3.1m (Q4 2023: USD 4.5m)
 - Adjusted EBIT margin of 3.6% (Q4 2023: 6.6%, Q4 2023 pro-forma: 6.0%)
 - Margin reduction primarily from ABL segment, as well as integration of structurally lower margin Ross Offshore
 - Strong performance in Longitude and AGR existing businesses
- Net cash of USD 4.8m (Q3 2024: USD 7.9m)
 - Net cash outflow primarily driven by USD 5.2m shareholder distributions
- Continued M&A activity
 - Hidromod consolidated from Q4 2024
 - Proper Marine announced and completed, to be consolidated from Q1 2025
 - Techconsult announced following quarter end, to be consolidated from Q2 2025
- Proposing dividend of NOK 0.45 per share in H1 2025, corresponding to USD 5.3 million





Acquisition of Proper Marine – Completed in January 2025



About the company

- Founded in 2010
- Based in Rio de Janeiro, Brazil
- In addition to Brazil, Proper Marine currently works on projects in a further nine countries, including the USA, Senegal, Spain, Portugal, China and others
- Team of 90+ professionals
- Key clients: Offshore asset owners, vessel owners, ++

Key services

- Marine and Offshore Energy Engineering Design and Consulting
- Vessel Design, Conversion and Repair
- Marine Operations Design and Engineering
- Hull Integrity Management and Life Extension
- Offshore Operations Support
- · Hazardous Materials Inventory (IHM), ++

Strategic rationale

- Forms part of ABL Group's engineering arm Longitude
- Consolidating two almost equal sized teams to create an even stronger international design and engineering house
- Strengthening Longitude's offering in both Brazil and the wider Americas, particularly within larger design projects and the FPSO sector
- Scaling up Proper Marine's operations through ABL Group's global reach and presence

Locations





Acquisition of Techconsult – To complete in April 2025¹

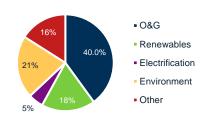


About the company

- Founded in 1999
- Based in Norway with offices in Bergen, Oslo and Stavanger
- The company currently provides more than 200 consultants to clients
- Offers clients access to a database of approximately 14,000 technical and engineering professionals
- · Key clients: Energy service and engineering companies

Key services and industries

- Resourcing and training services primarily towards energy and other asset heavy industries
- Project management, engineering & operational, procurement & commercial, admin roles



Strategic rationale

- To form part of the resourcing business of AGR
- Doubling the shared database of technical professionals 26,000 in total
- Diversifying client bases, combining AGR's strong position with oil & gas operators with Techconsult's strong position with service and engineering companies, including within renewables
- Create a consolidated platform to support emerging technical segments like digitalisation, electrification, power and automation

Locations





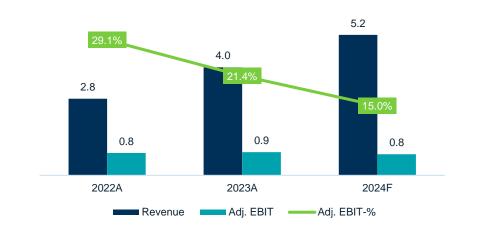


Acquisition of Proper Marine completed in January 2025

- ABL Group acquired Proper Marine for a purchase price of USD 4.0m
 - Cash consideration of USD 2.0m
 - Up to 2.3m shares in ABL Group
 - Settlement of the consideration shares will take place through annual instalments over 5 years from the current date, subject inter alia to the sellers' continued employment in ABL Group
- Proper Marine will be reported under the Longitude segment
- Transaction was completed on 13 January 2025
 - Estimated transaction costs of approximately USD 0.1m expensed in Q4 2024
 - To be consolidated from Q1 2025

| Net purchase price (US | SDm) | | |
|-------------------------|------|---------------------|-----|
| Enterprise value | 4.0 | Share consideration | 2.0 |
| Net cash and excess NWC | 0.0 | Cash consideration | 2.0 |
| Purchase price1 | 4.0 | Total settlement | 4.0 |

Key Financials (USDm)^{1,2}





Acquisition of Techconsult announced in February 2025

- ABL Group to acquire Techconsult for a purchase price of NOK 43.1 (USD 3.9 million net of cash)
 - The purchase price will be settled with a combination of cash on completion and a seller's credit falling due one year after completion
- Techconsult will be reported under the AGR segment
- Completion of the transaction is expected in April 2025
 - Completion is subject to approval by the Norwegian Competition Authority
 - Estimated transaction costs of approximately USD 0.1m to be expensed in Q1 2025
 - To be consolidated from Q2 2025

| Net purchase price (US | SDm) | | |
|-----------------------------|------|------------------|-----|
| Enterprise value | 3.7 | Cash on closing | 2.9 |
| Net cash and excess NWC | 0.1 | Seller's credit | 1.0 |
| Purchase price ¹ | 3.9 | Total settlement | 3.9 |







Segment overview



- MWS & other asset surveys
- Marine operations support
- Marine casualty support

An ABL Group Company

- Wells & reservoir consulting
- Resource solutions
- · Marine Operations

An ABL Group Company

LONGITUDE An ABL Group Company

- Renewables consulting
- Owner's engineering
- · Technical due diligence

- Marine ops engineering
- Vessel & facility design
- Analysis and simulations

Share of group revenues (Q4 2024)

Segment adj EBIT margin1 (Q4 2023 / Q4 2024) 40.6%

20.5%

15.5%

45.2%

5.3%

5.1%

9.7%

2.1% (0.2)% 4.6%

14.0%

34.0%

(5.4)%Corporate costs, adjusted² (6.6)%6.0% Group adj EBIT margin 3.6%

- Segment EBIT is presented before group cost allocation. Q4 2023 comparatives are pro-forma combined with Ross Offshore.
- Corporate costs, post group EBIT adjustments, as % of group revenues. Q4 2023 comparatives are pro-forma combined with Ross Offshore.



Economies of scale:

Corporate costs down from 6.9% reported

(ex Ross) in Q4 23

Abbreviated segment revenues and EBIT

USD million

| Revenues | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|----------------|-------|-------|-------|-------|-------|
| ABL | 34.5 | 36.3 | 36.2 | 35.6 | 34.9 |
| OWC | 10.3 | 9.1 | 8.8 | 8.0 | 8.3 |
| Longitude | 3.0 | 3.0 | 2.9 | 3.2 | 3.9 |
| AGR | 21.4 | 21.2 | 21.0 | 39.8 | 38.8 |
| Eliminations | (1.4) | (0.7) | (0.4) | (0.3) | (0.1) |
| Group revenues | 67.7 | 68.9 | 68.6 | 86.2 | 85.9 |

| Adjusted EBIT | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|---------------------|-------|-------|-------|-------|-------|
| ABL | 7.1 | 6.5 | 6.5 | 6.2 | 5.4 |
| OWC | 0.2 | 0.3 | 0.2 | (0.3) | (0.0) |
| Longitude | 0.4 | 0.6 | 0.3 | 0.7 | 1.3 |
| AGR | 1.4 | 1.3 | 1.0 | 2.0 | 2.0 |
| Corporate | (4.7) | (5.0) | (5.2) | (5.5) | (5.7) |
| Group Adjusted EBIT | 4.5 | 3.7 | 2.8 | 3.0 | 3.1 |

| Adjusted EBIT margin | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|---------------------------------|-------|-------|-------|-------|-------|
| ABL | 20.5% | 17.8% | 18.0% | 17.4% | 15.5% |
| OWC | 2.1% | 3.6% | 1.9% | -4.1% | -0.2% |
| Longitude | 14.0% | 21.3% | 9.8% | 21.1% | 34.0% |
| AGR | 6.7% | 6.1% | 4.6% | 4.9% | 5.1% |
| Corporate (% of group revenues) | -6.9% | -7.3% | -7.5% | -6.4% | -6.6% |
| Group Adjusted EBIT margin | 6.6% | 5.4% | 4.0% | 3.4% | 3.6% |

- Revenue growth of 27% YOY driven by organic growth in Longitude (+31%) and Ross Offshore acquisition adding USD 16.8m to AGR segment
 - Low single digit organic growth in ABL and existing AGR businesses, while OWC (-19%) had negative YOY growth
- Group margin improving on quarterly basis, with annual reduction driven by ABL segment
 - · ABL with lower utilisation after strong 2023 performance
 - Bad debt provision of USD 0.4 million, largely due to aging receivables in Mexico – full or partial reversal expected in 2025
 - Lower profitability in Americas region, cost reduction measures taken
 - · Activity level in OWC stabilising at reduced level
 - Reduced utilisation from continued slow offshore wind market
 - Quarterly improvement in OWC to break-even margin, further cost rationalisation measures implemented
 - Exceptional profitability for Longitude
 - Quarterly margin improvement in AGR, high activity level within marine operations and reservoir management



Abbreviated Financials: Income Statement

USD million

| O2D IIIIIIOII | | |
|--------------------------------------|--------|--------|
| Abbreviated income statement | Q4 23 | Q4 24 |
| | | |
| Total revenue | 67.7 | 85.9 |
| Operating costs | (62.2) | (81.9) |
| Depreciation and amortisation | (1.6) | (1.6) |
| EBIT | 3.9 | 2.4 |
| Net FX gain (loss) | (1.4) | 1.0 |
| Other financial items | (0.4) | (0.3) |
| Profit before tax | 2.1 | 3.1 |
| Taxation | (1.5) | (1.2) |
| Profit after tax | 0.5 | 1.8 |
| | | |
| EBIT adjustments: | | |
| Restructuring and integration costs | 0.2 | 0.1 |
| Transaction costs related to M&A | - | 0.1 |
| Acquisition costs classified as opex | | 0.1 |
| Amortisation and impairment | 0.4 | 0.4 |
| Adjusted EBIT | 4.5 | 3.1 |
| Adjusted EBIT margin | 6.6% | 3.6% |

- Increase in revenue (+27% YoY) and operating cost (+32%) primarily from acquisition of Ross Offshore in 2Q 2024
- Net FX gain is primarily revaluation of instruments denominated in non-functional currencies
- · EBIT adjustments relate to:
 - Restructuring costs driven by OWC exiting hydrogen consultancy
 - M&A transaction costs and acquisition costs classified as operating expenses under IFRS
 - · Amortisation of PPA intangible assets



Abbreviated Financials: Cash Flow

USD million

| Abbreviated cash flow | Q4 23 | Q4 24 |
|-------------------------------------|-------|-------|
| | | |
| Profit before taxes | 2.1 | 3.1 |
| Non-cash adjustments | 1.8 | 1.7 |
| Changes in working capital | 2.4 | (0.1) |
| Interest, tax, FX | 1.3 | 1.1 |
| Cash flow from operating activities | 7.5 | 5.9 |
| Cash flow from investing activities | (0.8) | (1.4) |
| Cash flow from financing activities | (5.1) | (6.4) |
| Net cash flow | 1.6 | (1.9) |
| | | |
| Cash, beginning of period | 25.9 | 22.5 |
| FX revaluation of cash | 0.7 | (1.2) |
| Cash, end of period | 28.2 | 19.5 |

- Positive cash flow from operations of USD 5.9 million
- USD (1.4)m cash flow from investing activities
 - · Of which USD 0.3m net payment in acquisition of Hidromod
- USD (6.4)m cash flow from financing activities
 - USD 5.2m distributed to shareholders through dividend payment and share repurchases during the quarter
 - Residual amounts are debt and lease service
- Net cash flow of USD (1.9)m, which yields USD 19.5m closing cash balance after FX revaluations



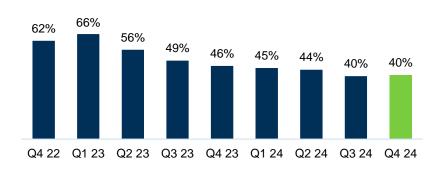
Abbreviated Financials: Balance Sheet

USD million

| 22.5 1 94.5 8 |
|------------------|
| 94.5 |
| 94.5 |
| |
| 83.6 |
| |
| 00.6 18 |
| |
| 14.6 1 |
| 63.1 5 |
| - |
| 18.5 1 |
| 04.5 |
| 00.6 18 |
| |
| 34.2 |
| 7.9 |
| 1 |

- Net cash¹ decreased to USD 4.8m, primarily due to dividend payment during the quarter
- Working capital ratio at 40%, in line with Q3
 - · Working capital balance relatively unchanged
 - Working capital ratio is expected to fluctuate between 30-40%
- USD 14.6m drawn on the USD 30m RCF with HSBC
 - No change during Q4 2024
 - · Facility expires in January 2027

Working capital ratio^{2,3} (% of quarterly revenue)





⁽¹⁾ Net cash is cash minus interest bearing debt excluding capitalised leases. Refer to full balance sheet and definition of APMs in Appendix

⁽²⁾ Working capital ratio calculated as net working capital over quarterly revenues. Refer to definition of APMs in Appendix

⁽³⁾ The working capital ratio for Q2 2024 is adjusted to exclude Ross Offshore balance.

Proposing semi-annual dividend of NOK 0.45 per share

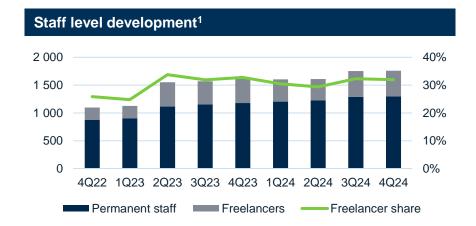
- Proposing dividend of NOK 0.45 per share in H1 2025, corresponding to USD 5.3 million
 - The dividend is subject to shareholder approval at the AGM planned for 28 May 2025 and will be paid shortly thereafter
 - If granted the requisite authorisation at the AGM, the Board expects to resolve and declare an additional dividend during the second half of 2025
 - The distribution will for tax purposes be considered a repayment of paid-in capital
- Total dividend paid in 2024 was NOK 0.8 per share, corresponding to approximately USD 9.7 million
 - Returning capital to shareholders remains a strategic priority for ABL Group







Modest organic staff growth





- Staff growth primarily from consolidation of Ross Offshore adding 136 people (Q3 2024) and Hidromod adding 16 people (Q4 2024)
- Freelancer share of 32%, down from 33% in Q4 2023 (36% in Q4 2023 pro-forma combined with Ross Offshore)
 - Increase in freelancers in AGR segment from acquisition of Ross Offshore
 - Freelancer model provides a flexible cost base, to accommodate seasonal and cyclical variations



- Organic staff growth primarily driven by ABL
- Cost rationalisation in OWC to adapt to market conditions
- · Staff growth in AGR mainly from consolidation of Ross Offshore
- Group tech staff growth of 9% compared to Q4 2023

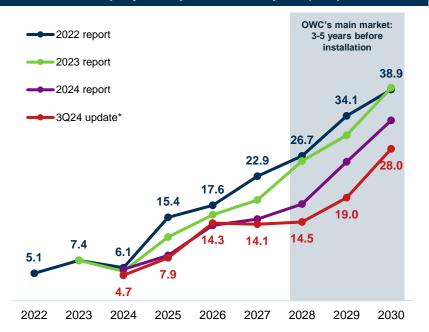


¹ Average full-time equivalents in the quarter, including freelancers on FTE basis, excluding temporary redundancies. Freelancer share is % of total technical staff

² Growth relative to Q4 2023.

Offshore wind: Slowdown continues, but long-term view remains strong

Offshore wind projects by installation year (GW) 1



Comments

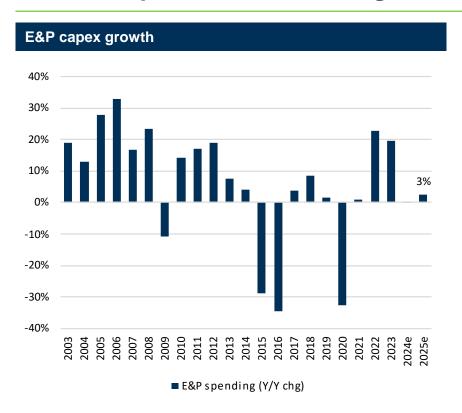
- Cost pressures and developer sentiment continue to impact offshore wind roll out
- Industry expectations for U.S. market development significantly reduced after election
- Bidding and awards are picking up, indicating increased activity through 2025, although visibility is low amid increasing interest rates and policy shifts
- Long term prospects remain strong, with accelerating installation plans 2028-2031 expected to drive development support work 2025-2028
- Onshore wind and solar more resilient to cost pressures
- OWC actively investing in growth in renewables markets outside offshore wind in order to diversify exposure
 - Onshore (wind, solar, BESS) and hydrogen increased from 11% of hours billed by OWC in 2023 to 17% in 2024

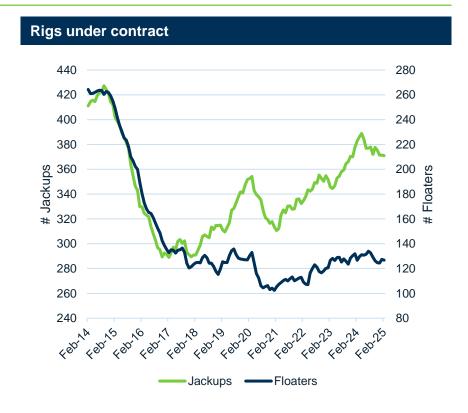


¹ Source: Global Wind Energy Council, Global Wind Report 2022-2024 – Excludes China

^{* 3}Q 2024 update: GWEC 2024-2028, Rystad Energy 2029-2030

Flat development into 2025 – regional variations net neutral for ABL Group







Summary and outlook

- Mixed performance in Q4 2024
 - Margin reduction YoY primarily due to reduced utilisation in ABL segment and continued challenging offshore wind market
 - Strong performance from Longitude and existing AGR business
 - · Quarterly improvement in Ross Offshore
- Mixed market outlook
 - O&G: Flat overall development expected into 2025, with significant regional differences
 - Renewables: While offshore wind market has bottomed out, policy uncertainty and increased interest rates reduces market visibility
 - Maritime: Maintaining strong position in stable market
- Maintaining focus on returning cash to shareholders on semi-annual schedule
 - Semi-annual dividend of NOK 0.45 per share to be paid in June, subject to AGM approval
- We remain active in consolidation of the energy consultancy industry
 - Acquisitions of Hidromod, Proper Marine and Techconsult to contribute to 2025 growth





Revenue base increased 10x since 2018



Key acquisitions

- **2014**: OWC
- 2019: Braemar Technical Services (BTS), forming AqualisBraemar
- 2020: LOC Group, forming ABL Group
- 2021: East Point Geo, OSD-IMT
- **2022:** Add Energy
- 2023: AGR, Delta Wind Partners
- 2024: Ross Offshore, Hidromod
- 2025: Proper Marine, Techconsult



Our Markets





Global partner, local expert

1,760 Employees¹

Offices²

Countries

24



Global footprint provides clients with local expertise and swift response



ABLGroup

In 2024, ABL Group...

...worked on

500+

wind, solar and battery projects with a potential capacity of

350+ GW

...worked on

17

CCS projects

In 2024, ABL Group...

...received

2,500+

maritime instructions from

1,100+

unique clients

1,500+

of these instructions were casualty related

In 2024, ABL Group...

...carried out

1,500+ rig moves

900+

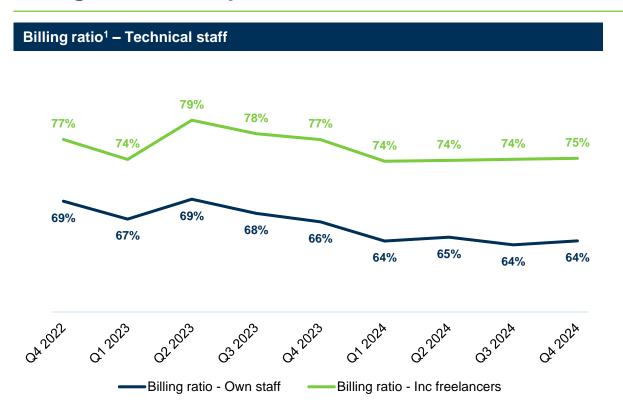
MWS projects

1,500+ vessel surveys/audits

100+

well & reservoir projects

Billing ratio development



Comments

 Freelancers are ~100% utilisation by definition



Pro-forma combined financials (simplified)

| US | D | m | ١il | lio | ns |
|----|---|---|-----|-----|----|
| | | | | | |

| Revenue | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | Q/Q growth | Y/Y growth |
|-----------------------------------|-------|-------|-------|-------|-------|------------|------------|
| ABL Group, as reported | 67.7 | 68.9 | 68.6 | 86.2 | 85.9 | -0.4% | 26.8% |
| AGR (consolidated 2Q23) | | | | | | | |
| Ross Offshore (consolidated 3Q24) | 18.8 | 17.8 | 16.3 | | | | |
| Pro-forma combined (simplified) | 86.5 | 86.7 | 84.8 | 86.2 | 85.9 | -0.4% | -0.7% |

| Adjusted EBIT | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | Q/Q growth | Y/Y growth |
|-----------------------------------|-------|-------|-------|-------|-------|------------|------------|
| ABL Group, as reported | 4.5 | 3.7 | 2.8 | 3.0 | 3.1 | 3.7% | -31.5% |
| AGR (consolidated 2Q23) | | | | | | | |
| Ross Offshore (consolidated 3Q24) | 0.7 | 0.0 | 0.4 | | | | |
| Pro-forma combined (simplified) | 5.2 | 3.7 | 3.2 | 3.0 | 3.1 | 3.7% | -40.9% |

| Adjusted EBIT margin | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|---------------------------------|-------|-------|-------|-------|-------|
| ABL Group, as reported | 6.6% | 5.4% | 4.0% | 3.4% | 3.6% |
| Pro-forma combined (simplified) | 6.0% | 4.3% | 3.8% | 3.4% | 3.6% |



General (1/2)

Basis of preparations

This presentation provides consolidated financial highlights for the quarter of the Company and its subsidiaries. The consolidated financial information is not reported according to requirements in IAS 34 (Interim Financial Reporting) and the figures are not audited.

The accounting policies adopted in the preparation of this presentation are consistent with those followed in the preparation of the last annual consolidated financial statements for the year ended 31 December 2023. A description of the major changes and the effects are included in note 2 (standards issued but not yet effective) of the ABL annual report 2023 available on www.abl-group.com.

The Company has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Alternative Performance Measures (APMs)

ABL discloses APMs in addition to those normally required by IFRS. APMs are meant to provide an enhanced insight into the operations, financing and future prospects of the company. Certain items may not be indicative of the ongoing operating result of the company and are excluded from the alternate profit measures. Profit measures excluding those adjustment items are presented as an alternative measures to improve comparability of the underlying business performance between the periods. The Company has defined and explained the purpose of the following APMs:

Adjusted EBITDA which excludes depreciation, amortization and impairments, share of net profit (loss) from associates, transaction costs related to acquisitions, restructuring and integration costs is a useful measure because it provides useful information regarding the Company's ability to fund capital expenditures and provides a helpful measure for comparing its operating performance with that of other companies. EBITDA may not be comparable to other similarly titled measures from other companies.

Adjusted EBIT which excludes amortisation and impairments, share of net profit (loss) from associates, transaction costs related to acquisitions, restructuring and integration costs is a useful measure because it provides an indication of the profitability of the Company's operating activities for the period without regard to significant events and/ or decisions in the period that are expected to occur less frequently.

Adjusted profit (loss) after taxes which excludes amortisation and impairments, share of net profit (loss) from associates, transaction costs related to acquisitions, restructuring and integration costs and certain finance income is a useful measure because it provides an indication of the profitability of the Company's operating activities for the period without regard to significant events and/or decisions in the period that are expected to occur less frequently.

Order backlog is defined as the aggregate value of future work on signed customer contracts or letters of award. ABL's services are shifting towards "call-out contracts" which are driven by day-to-day operational requirements. An estimate for backlog on "call-out contracts" are only included in the order backlog when reliable estimates are available. Management believes that the order backlog is a useful measure in that it provides an indication of the amount of customer backlog and committed activity in the coming periods.

Working capital is a measure of the current capital tied up in operations. The amount of working capital will normally be dependent on the revenues earned over the past quarters. Working capital includes trade and other receivables and contact assets, trade and other payables, current tax payable, and contract liabilities. Working capital may not be comparable to other similarly titled measures from other companies. Working capital ratio provides an indication of the working capital tied up relative to the quarterly revenue.



General (2/2)

Alternative Performance Measures (APMs) continued

Return on equity (ROE)

ROE is calculated as the adjusted profit (loss) for the period attributable to equity holders of the parent, divided by average total equity for the period. The adjusted profit (loss) is annualised for interim period reporting. This measure indicates the return generated by the management of the business based on the total equity.

Return on capital employed (ROCE)

ROCE is calculated as the adjusted EBIT for the period, divided by average capital employed for the period. Capital employed is defined as total assets less non-interest bearing current liabilities. The adjusted EBIT is annualised for interim period reporting. This measure indicates the return generated by the management of the business based on the capital employed.

Net cash

Net cash is calculated as the cash and cash equivalents minus interest-bearing debt excluding lease liabilities. This is a useful measure because it provides an indication of the company's liquidity, without being affected by drawdown and repayment of bank debt or the length of the group's office leases. ABL Group's lease liabilities predominantly relate to office leases of varying length, and depreciation of such leases is included in the Operating Profit (EBIT) and Adjusted EBIT measures



Adjustment items

| USD thousands | | | | | | | |
|---|-------|-------|-------|-------|-------|-------|-------|
| Adjustment items (EBITDA) | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| Restructuring and integration costs | 220 | 392 | - | - | - | 135 | 135 |
| Transaction costs related to M&A | - | 720 | - | 185 | 39 | 91 | 315 |
| Acquisition costs classified as employment costs under IFRS 3 | - | - | - | - | - | 56 | 56 |
| Total adjustment items (EBITDA) | 220 | 1 112 | - | 185 | 39 | 282 | 506 |
| Adjustment items (EBIT) | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| Adjustment items (EBITDA) | 220 | 1 112 | - | 185 | 39 | 282 | 506 |
| Amortisation and impairment | 353 | 1 179 | 348 | 352 | 437 | 434 | 1 571 |
| Total adjustment items (EBIT) | 573 | 2 291 | 348 | 537 | 476 | 716 | 2 077 |
| Adjustment items (profit (loss) after taxes) | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| Adjustment items (EBIT) | 573 | 2 291 | 348 | 537 | 476 | 716 | 2 077 |
| Payments to owner of previously acquired subsidiary | - | - | 83 | - | - | - | 83 |
| Total adjustment items (profit (loss) after taxes) | 573 | 2 291 | 431 | 537 | 476 | 716 | 2 160 |



APMs and Key Figures

| USD thousands | | | | | | | |
|--|-------|--------|-------|-------|-------|-------|--------|
| Profitability measures | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| Operating profit (loss) (EBIT) | 3 913 | 16 530 | 3 372 | 2 227 | 2 487 | 2 357 | 10 443 |
| Depreciation, amortisation and impairment | 1 576 | 5 301 | 1 394 | 1 371 | 1 679 | 1 642 | 6 086 |
| EBITDA | 5 489 | 21 831 | 4 766 | 3 598 | 4 166 | 3 999 | 16 529 |
| Total adjustment items (EBITDA) | 220 | 1 112 | - | 185 | 39 | 282 | 506 |
| Adjusted EBITDA | 5 709 | 22 944 | 4 766 | 3 783 | 4 205 | 4 281 | 17 035 |
| | | | | | | | |
| Operating profit (loss) (EBIT) | 3 913 | 16 530 | 3 372 | 2 227 | 2 487 | 2 357 | 10 443 |
| Total adjustment items (EBIT) | 573 | 2 291 | 348 | 537 | 476 | 716 | 2 077 |
| Adjusted EBIT | 4 486 | 18 822 | 3 720 | 2 764 | 2 963 | 3 073 | 12 520 |
| Profit (loss) after taxes | 543 | 8 677 | 1 954 | 489 | 327 | 1 840 | 4 610 |
| Total adjustment items (profit (loss) after taxes) | 573 | 2 291 | 431 | 537 | 476 | 716 | 2 160 |
| Adjusted profit (loss) after taxes | 1 116 | 10 968 | 2 385 | 1 026 | 803 | 2 556 | 6 770 |
| Basic earnings per share (USD) | 0.00 | 0.07 | 0.02 | 0.00 | 0.00 | 0.01 | 0.04 |
| Adjusted basic earnings per share (USD) | 0.01 | 0.09 | 0.02 | 0.01 | 0.01 | 0.02 | 0.05 |



APMs and Key Figures

| USD | tho | usar | าds |
|-----|-----|------|-----|
| | | | |

| Net Cash | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|--|--------|--------|--------|--------|--------|--------|
| Cash and cash equivalents | 28 157 | 28 157 | 30 889 | 28 425 | 22 485 | 19 474 |
| Less: Interest bearing bank borrowings | 10 946 | 10 946 | 11 505 | 17 633 | 14 617 | 14 633 |
| Net Cash | 17 211 | 17 211 | 19 384 | 10 792 | 7 868 | 4 841 |

USD thousands

| Working capital | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|--|----------------------|----------------------|---------------|----------------------|----------------------|----------------------|
| Trade and other receivables | 57 392 | 57 392 | 55 303 | 66 915 | 69 620 | 63 987 |
| Contract assets | 22 185 | 22 185 | 22 883 | 23 881 | 24 923 | 21 953 |
| Trade and other payables | (44 830) | (44 830) | (44 400) | (57 723) | (57 923) | (48 589) |
| Contract liabilities | (1 978) | (1 978) | (2693) | (6 692) | (2 164) | (2 367) |
| Income tax payable | (930) | (930) | (492) | (767) | (244) | (531) |
| | | | | | | |
| | | | | | | |
| Net working capital | 31 839 | 31 839 | 30 602 | 25 614 | 34 212 | 34 453 |
| | 31 839 | 31 839 | 30 602 | 25 614 | 34 212 | 34 453 |
| Net working capital Working capital ratio (3) | 31 839 47% | 31 839 47% | 30 602 44% | 25 614 44% | 34 212 40% | 34 453 40% |
| | | | | | | |
| | | | | | | |
| Working capital ratio (3) | 47% | 47% | 44% | 44% | 40% | 40% |

| Operational metrics | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
|--|-------|-------|-------|-------|-------|-------|
| Order backlog at the end of the period (USD million) | 72.2 | 72.2 | 94.4 | 70.7 | 110.3 | 116.0 |
| Average number of full-time equivalent employees (1) | 1 613 | 1 466 | 1 604 | 1 607 | 1 753 | 1 760 |
| Average billing ratio during the period (2) | 77% | 77% | 74% | 73% | 74% | 75% |

¹⁾ Full time equivalent numbers include freelancers on FTE basis



²⁾ Billing ratio for technical staff includes freelancers on 100% basis

³⁾ The working capital ratio for Q2 2024 is adjusted to exclude Ross Offshore amounts.

Consolidated Statement of Income

| Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
|-------------|--|---|---|--|--|---|
| 67 716 | 251 233 | 68 906 | 68 577 | 86 244 | 85 897 | 309 624 |
| (33 000) | (125 373) | (35 319) | (35 723) | (38 790) | (40 135) | (149 967) |
| (29 227) | (104 029) | (28 821) | (29 256) | (43 288) | (41 763) | (143 128) |
| (1 576) | (5 301) | (1 394) | (1 371) | (1 679) | (1 642) | (6 086) |
| 3 913 | 16 530 | 3 372 | 2 227 | 2 487 | 2 357 | 10 443 |
| 220 | 423 | 78 | 95 | 136 | 57 | 366 |
| | | | | | | (2 218) |
| ` , | ٠, | ` , | ` ' | ` , | , , | (996) |
| 2 079 | 12 445 | 2 218 | 1 275 | 1 020 | 3 082 | 7 595 |
| (1 536) | (3.768) | (264) | (786) | (693) | (1 242) | (2 985) |
| | / | | | / | | 4 610 |
| 040 | 0011 | 1 00-7 | 400 | 02. | 1040 | 4010 |
| | | | | | | |
| 3 523 | 2 115 | (3 773) | 1 799 | 4 451 | (1 468) | 1 009 |
| (793) | (793) | - | - | - | (388) | (388) |
| 2 730 | 1 322 | (3 773) | 1 799 | 4 451 | (1 856) | 621 |
| _ | _ | _ | 75 | | (13) | 62 |
| - | - | - | 75 | | (13) | 62 |
| | | | | | ` ' | |
| 2 730 | 1 322 | (3 773) | 1 874 | 4 451 | (1 869) | 683 |
| 3 273 | 9 999 | (1 819) | 2 363 | 4 778 | (29) | 5 293 |
| | | | | | | |
| 490 | 8 399 | 1 997 | 534 | 57 | 1 771 | 4 359 |
| | | | | | | 251 |
| 543 | 8 677 | 1 954 | 489 | 327 | 1 840 | 4 610 |
| e to: | | | | | | |
| | | | | | | |
| | 9 722 | (1.776) | 2 400 | 4 508 | (98) | 5.042 |
| 3 220 53 | 9 722 277 | (1 776) (43) | 2 409 (45) | 4 508 270 | (98) 69 | 5 042 251 |
| | 67716 (33 000) (29 227) (1 576) 3 913 220 (632) (1 422) 2 079 (1 536) 543 3 523 (793) 2 730 2 730 3 273 490 53 543 | 67716 251 233 (33 000) (125 373) (29 227) (104 029) (1 576) (5 301) 3 913 16 530 220 423 (632) (1 666) (1 422) (2 842) 2 079 12 445 (1 536) (3 768) 543 8 677 3 523 2 115 (793) (793) 2 730 1 322 2 730 1 322 3 273 9 999 490 8 399 53 277 543 8 677 | 67716 251 233 68 906 (33 000) (125 373) (35 319) (29 227) (104 029) (28 821) (1 576) (5 301) (1 394) 3 913 16 530 3 372 220 423 78 (632) (1 666) (607) (1 422) (2 842) (626) 2079 12 445 2 218 (1536) (3 768) (264) 543 8 677 1 954 3 523 2 115 (3 773) (793) (793) - 2 730 1 322 (3 773) 2 730 1 322 (3 773) 3 273 9 999 (1 819) 490 8 399 1 997 53 277 (43) 543 8 677 1 954 | 67716 251 233 68 906 68 577 (33 000) (125 373) (35 319) (35 723) (29 227) (104 029) (28 821) (29 256) (1 576) (5 301) (1 394) (1 371) 3 913 16 530 3 372 2 227 220 423 78 95 (632) (1 666) (607) (512) (1 422) (2 842) (626) (534) 2 079 12 445 2 218 1 275 (1 536) (3 768) (264) (786) 543 8 677 1 954 489 3 523 2 115 (3 773) 1 799 (793) (793) - - - 2 730 1 322 (3 773) 1 799 - - - 75 2 730 1 322 (3 773) 1 874 3 273 9 999 (1 819) 2 363 490 8 399 1 997 534 | 67716 251 233 68 906 68 577 86 244 (33 000) (125 373) (35 319) (35 723) (38 790) (29 227) (104 029) (28 821) (29 256) (43 288) (1 576) (5 301) (1 394) (1 371) (1 679) 3 913 16 530 3 372 2 227 2 487 220 423 78 95 136 (632) (1 666) (607) (512) (761) (1 422) (2 842) (626) (534) (842) 2 079 12 445 2 218 1 275 1 020 (1 536) (3 768) (264) (786) (693) 543 8 677 1 954 489 327 3 523 2 115 (3 773) 1 799 4 451 (793) (793) - - - 2 730 1 322 (3 773) 1 799 4 451 2 730 1 322 (3 773) 1 874 4 451 | 67716 251 233 68 906 68 577 86 244 85 897 (33 000) (125 373) (35 319) (35 723) (38 790) (40 135) (29 227) (104 029) (28 821) (29 256) (43 288) (41 763) (1 576) (5 301) (1 394) (1 371) (1 679) (1 642) 3 913 16 530 3 372 2 227 2 487 2 357 220 423 78 95 136 57 (632) (1 666) (607) (512) (761) (338) (1 422) (2 842) (626) (534) (842) 1 006 2 079 12 445 2 218 1 275 1 020 3 082 (1 536) (3 768) (264) (786) (693) (1 242) 543 8 677 1 954 489 327 1 840 3 523 2 115 (3 773) 1 799 4 451 (1 468) (793) (793) - - -< |



Consolidated Statement of Cash Flow

| USD thousands | | | | | | | |
|--|---------|----------|----------|----------|---------|---------|----------|
| Consolidated cashflow statement | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| Profit before taxes | 2 079 | 12 445 | 2 218 | 1 275 | 1 020 | 3 082 | 7 595 |
| Non-cash adjustment to reconcile profit before tax to cash flow: | | | | | | | |
| Depreciation, amortisation and impairment | 1 576 | 5 301 | 1 394 | 1 371 | 1 679 | 1 642 | 6 086 |
| Non-cash employee benefits expense – share-based paym | 208 | 1 439 | 146 | 145 | 128 | 59 | 478 |
| Changes in working capital: | | | | | | | |
| Changes in trade and other receivables | 1 801 | (10 887) | 1 390 | (163) | (3 747) | 9 300 | 6 780 |
| Changes in trade and other payables | 560 | 4 632 | 66 | 773 | (4 328) | (9 370) | (12 859) |
| Interest costs - net | 166 | 887 | 404 | 542 | 625 | 647 | 2 218 |
| Income taxes paid | (407) | (1 790) | (463) | (266) | (944) | (160) | (1 833) |
| Net exchange differences | 1 559 | (476) | (2 812) | 293 | 3 271 | 662 | 1 414 |
| Cash flow from (used in) operating activities | 7 542 | 11 553 | 2 343 | 3 970 | (2 296) | 5 862 | 9 879 |
| | | | | | | | |
| Payments for property, plant and equipment | (857) | (2 422) | (455) | (1 063) | (818) | (1 038) | (3 374) |
| Interest received | 71 | 167 | 24 | 26 | 29 | 25 | 104 |
| Net cash acquired (paid) on acquisition of subsidiaries | - | 2 008 | (170) | (5 428) | - | (341) | (5 939) |
| Cash flow from (used in) investing activities | (786) | (247) | (601) | (6 465) | (789) | (1 354) | (9 209) |
| Dividends paid to company's shareholders | (4 026) | (8 073) | | (4 838) | | (5 024) | (9 862) |
| Purchase of treasury shares | (4 020) | (8 07 3) | (31) | (4 636) | - | (210) | (485) |
| Principal elements of lease payments | (921) | (2 808) | (649) | (577) | (712) | (879) | (2 817) |
| Proceeds from loans and borrowings | (921) | 5 000 | 11 419 | 6 000 | (712) | (679) | 17 419 |
| Repayment of borrowings | (19) | (7 391) | (10 860) | (43) | (3 025) | (16) | (13 944) |
| Proceeds from issuance of shares capital | (7) | (7 391) | 2 045 | (43) | 771 | (10) | 2 816 |
| Interest paid | (167) | (720) | (185) | (247) | (476) | (240) | (1 148) |
| Cash flow from (used in) financing activities | (5 140) | (13 999) | 1 739 | 51 | (3 442) | (6 369) | (8 021) |
| - Carrier (account) manering activities | (0) | (, | | <u> </u> | (0/ | (0 000) | (0 02.) |
| Net change in cash and cash equivalents | 1 616 | (2 693) | 3 481 | (2 444) | (6 528) | (1 861) | (7 351) |
| Cash and cash equivalents at the beginning of the period | 25 890 | 30 974 | 28 157 | 30 889 | 28 425 | 22 485 | 28 157 |
| Effect of movements in exchange rates | 651 | (123) | (750) | (20) | 588 | (1 150) | (1 332) |
| Cash and cash equivalents at the end of the period | 28 157 | 28 157 | 30 889 | 28 425 | 22 485 | 19 474 | 19 474 |



Consolidated Statement of Financial Position

| USD thousands | | | | | |
|---|---------|---------|---------|---------|---------|
| Consolidated balance sheet | Q4 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 |
| Goodwill and intangible assets | 56 828 | 55 248 | 66 671 | 67 150 | 65 423 |
| Property, plant and equipment | 10 613 | 9 457 | 9 911 | 11 573 | 10 229 |
| Investment in associates | 32 | 31 | 167 | 168 | 156 |
| Deferred tax assets | 5 308 | 5 746 | 5 005 | 4 711 | 4 400 |
| Trade and other receivables | 57 392 | 55 303 | 66 915 | 69 620 | 63 987 |
| Contract assets | 22 185 | 22 883 | 23 881 | 24 923 | 21 953 |
| Cash and cash equivalents | 28 157 | 30 889 | 28 425 | 22 485 | 19 474 |
| Total assets | 180 515 | 179 557 | 200 975 | 200 630 | 185 622 |
| | | | | | |
| EQUITY AND LIABILITIES | | | | | |
| Equity | 101 059 | 101 310 | 98 656 | 104 490 | 99 446 |
| Deferred tax liabilities | 4 687 | 3 731 | 4 084 | 4 543 | 4 100 |
| Long term borrowings | - | 11 419 | - | - | - |
| Lease liabilities (non-current) | 6 801 | 6 310 | 6 268 | 6 193 | 5 810 |
| Provisions and other payables (non-current) | 7 466 | 7 456 | 7 683 | 7 724 | 7 552 |
| Trade and other payables | 44 830 | 44 400 | 57 723 | 57 923 | 48 589 |
| Contract liabilities | 1 978 | 2 693 | 6 692 | 2 164 | 2 367 |
| Short term borrowings | 10 946 | 86 | 17 633 | 14 617 | 14 633 |
| Lease liabilities (current) | 1 818 | 1 660 | 1 469 | 2 732 | 2 204 |
| Income tax payable | 930 | 492 | 767 | 244 | 531 |

180 515

179 557

200 975

200 630

185 622



Total equity and liabilities

Revenues and EBIT - split per segments

LISD thousands

Total revenues

| OOD tilousarius | | | | | | | |
|-----------------|---------|---------|--------|--------|--------|--------|---------|
| Revenues | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
| ABL | 34 488 | 138 786 | 36 276 | 36 179 | 35 582 | 34 874 | 142 911 |
| OWC | 10 327 | 41 615 | 9 086 | 8 836 | 7 980 | 8 318 | 34 220 |
| Longitude | 3 001 | 12 385 | 2 990 | 2 901 | 3 183 | 3 936 | 13 010 |
| AGR | 21 350 | 66 224 | 21 242 | 21 037 | 39 785 | 38 826 | 120 890 |
| Eliminations | (1 450) | (7 777) | (688) | (376) | (286) | (57) | (1 407) |

251 233

68 906

68 577

86 244

85 897

309 624

67 716

| Operating profit (loss) (EBIT) | Q4 23 | FY 23 | Q1 24 | Q2 24 | Q3 24 | Q4 24 | FY 24 |
|--------------------------------|---------|----------|---------|--------|---------|---------|----------|
| ABL | 7 080 | 28 157 | 6 463 | 6 411 | 6 199 | 5 411 | 24 484 |
| OWC | 218 | 3 993 | 326 | 171 | (328) | (204) | (35) |
| Longitude | 421 | 2 535 | 636 | 283 | 671 | 1 224 | 2 814 |
| AGR | 1 209 | 3 032 | 1 297 | 787 | 1 923 | 2 010 | 6 017 |
| Corporate group | (5 016) | (21 187) | (5 350) | (5425) | (5 978) | (6 084) | (22 837) |
| Total EBIT | 3 913 | 16 530 | 3 372 | 2 227 | 2 487 | 2 357 | 10 443 |



Top 20 shareholders

| # | Name of abarahaldar | No of oboroo | 9/ ownorchin |
|----|--------------------------------|---------------|--------------|
| | Name of shareholder | No. of shares | - |
| 1 | GROSS MANAGEMENT AS | 15 267 351 | 11.6% |
| 2 | HOLMEN SPESIALFOND | 10 712 848 | 8.2% |
| 3 | DNB BANK ASA | 7 637 835 | 5.8% |
| 4 | BJØRN STRAY | 6 368 743 | 4.9% |
| 5 | RGA ENERGY HOLDINGS AS | 6 055 556 | 4.6% |
| 6 | VERDIPAPIRFONDET HOLBERG NORGE | 5 326 626 | 4.1% |
| 7 | MELESIO INVEST AS | 4 876 016 | 3.7% |
| 8 | HAUSTA INVESTOR AS | 4 601 643 | 3.5% |
| 9 | VPF FONDSFINANS UTBYTTE | 4 500 000 | 3.4% |
| 10 | MP PENSJON PK | 3 110 195 | 2.4% |
| 11 | KRB CAPITAL AS | 2 639 065 | 2.0% |
| 12 | VALOREMAS | 2 565 000 | 2.0% |
| 13 | THE BANK OF NEW YORK MELLON | 2 003 003 | 1.5% |
| 14 | SAXO BANK A/S | 1 878 965 | 1.4% |
| 15 | INTERTRADE SHIPPING AS | 1 750 000 | 1.3% |
| 16 | CATILINA INVEST AS | 1 735 339 | 1.3% |
| 17 | TRAPESA AS | 1 716 395 | 1.3% |
| 18 | SBAKKEJORD AS | 1 666 667 | 1.3% |
| 19 | BADREDDIN DIAB | 1 652 695 | 1.3% |
| 20 | AMPHYTRON INVEST AS | 1 600 339 | 1.2% |
| | Top 20 shareholders | 87 664 281 | 66.9% |
| | Other shareholders | 43 426 767 | 33.1% |
| | Total outstanding shares | 131 091 048 | 100.0% |



The ABL Group family



ABL Group ASA – a global brand family combining the deepest pool of expertise across energy, marine, engineering and digital solutions to drive safety and sustainability in energy and oceans throughout the life-cycle of a project of asset.



The Energy & Marine Consultants.

Global, independent energy, marine and engineering consultant working to derisk and drive sustainability across projects and assets in renewables, maritime and oil & gas.



The Energy & Software Consultants.

Multi-disciplinary engineering consultancy and software provider specialising in wells and reservoirs.



The Renewable Energy Consultants.

Dedicated engineering, technical advisory and consultant for the commercial development of offshore and onshore renewable energy.

LONGITUDE

An ABL Group Company

The Engineering Consultants.

Independent engineering, design and analysis consultants working across marine markets: renewables, oil & gas, maritime, small craft and defence, and infrastructure.

Key services:

- MWS & other asset surveys
- Marine operations support
- Marine casualty support

Key services:

- Wells & reservoir consulting
- Resource solutions
- Marine operations

Key services:

- Renewables consulting
- Owner's engineering
- Technical due diligence

Key services:

- Marine ops engineering
- Vessel & facility design
- Analysis and simulations



ABLGroup

© ABL Group, 2024 abl-group.com